



# TRIUMVIRATE



**The only North American model parliament  
from the 20<sup>th</sup> to the 25<sup>th</sup> of May 2007 in Washington D.C.**

**L'unique simulation interparlementaire de l'Amérique du Nord  
du 20 au 25 mai 2007 à Washington D.C.**

**La única simulación parlamentaria de América del Norte  
del 20 al 25 de mayo del 2007 en Washington D.C**





A Welcoming Word from Christine Fréchette  
President and founder of the  
North American Forum on Integration (NAFI)

Dear Participants,

The North American Forum on Integration (NAFI) welcomes you with great pleasure to the third edition of the Triumvirate. We are honoured to have the Inter-American Development Bank and American University, two prestigious co-sponsors, involved in the organization of the event. NAFI wishes to thank our co-sponsors for their support and dedication to making this third edition a success.

Still today, the challenges facing North America vary greatly between different social spheres. Thus, we may ask ourselves if big businesses have, over the years, developed strategies adapted to the existence of a North American market. The North American governments, on their part, have been involved in trilateral dialogues since the launching of the *Security and Prosperity partnership* initiative in 2005.

Legislators on the other hand have remained distant from this trilateral tendency, refusing to establish a dialogue with their NAFTA counterparts. In this regard, the Triumvirate offers a first opportunity to visualise a North American parliament assembly.

Furthermore, very few universities have established centers or programs dedicated to the study of North America. The Triumvirate, however, offers many students the unique opportunity to experience North America as well as to learn about and cultivate its great ambitions.

We invite you to dive into economic, political, social and environmental debates, via the creation of a customs union, telecommunications, human trafficking and water management themes, for a week.

We wish you a fruitful experience and hope this opportunity will allow you to develop important networks and friendships for the years to come!

We wish you all a constructive and rich Triumvirate!

A handwritten signature in black ink, appearing to read 'Christine Fréchette'. The signature is fluid and cursive.

Christine Fréchette



Welcome from the Vice-president of International Affairs  
Professor and Director of the Center for North American Studies  
American University  
Co-sponsor of the Triumvirate

Dear Participants:

On behalf of the Center for North American Studies and American University, I am pleased to welcome Triumvirate 2007, the first model North American Parliament for its first meeting in Washington, D.C. We are proud to work with the North American Forum on Integration (NAFI) and the Inter-American Development Bank in co-hosting this meeting.

When the heads of government of Canada, Mexico, and the United States meet, all three leaders recognize the importance of their neighbors and therefore pretend that relations among the governments are better than they are. They talk of “progress” toward the goals that they have outlined in the “Security and Prosperity Partnership”, but the truth is that relations have deteriorated in the past five years, and there has been little progress and considerable retreat on the fundamental economic, social, and security issues that define the continental agenda.

The Triumvirate offers an opportunity to grasp North America’s problems and opportunities by a new generation of leaders. You can shed the caution of our current leaders and propose a new and bold vision for our three countries. In Washington, I hope that all of you will debate vigorously the difficult questions, define a vision of a “North American Community,” and pass resolutions that will point the way for all three countries to forge a unique relationship and solve the pressing issues of security, immigration, the borders, and declining competitiveness.

You, the new generation of North American leaders, have the opportunity to take the lead in making North America the most dynamic region in the world.

Sincerely,

Dr. Robert A. Pastor  
Director, Center for North American Studies  
American University

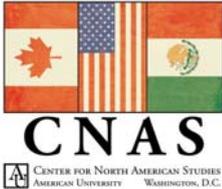
## ❖❖ Participating universities ❖❖

NAFI would like to thank all participating universities for their interest and participation in this innovative project, the Triumvirate. We are particularly proud to have brought together delegates from eighteen North American universities this year.

 <p><b>CNAS</b>  <small>CENTER FOR NORTH AMERICAN STUDIES          AMERICAN UNIVERSITY WASHINGTON, D.C.</small></p>	 <p><b>Baruch COLLEGE</b> Zicklin School of Business  <small>The City University of New York</small>  <b>WEISSMAN CENTER FOR INTERNATIONAL BUSINESS</b></p>	 <p><b>Carleton UNIVERSITY</b>  <b>Canada's Capital University</b></p>
 <p><small>CENTRE D'ÉTUDES ET DE RECHERCHES INTERNATIONALES</small>  <b>CÉRIUM</b>  <b>Université de Montréal</b></p>	 <p><small>TECNOLÓGICO DE MONTERREY</small>  <b>EGAP</b>  <small>Escuela de Graduados en Administración Pública y Política Pública</small></p>	 <p><small>TECNOLÓGICO DE MONTERREY</small>  <b>EGAP</b>  <small>Escuela de Graduados en Administración Pública y Política Pública</small></p>
 <p><b>McGill</b></p>	 <p><b>ASU</b> North American Center for Transborder Studies  <small>ARIZONA STATE UNIVERSITY</small></p>	<p><b>NC STATE UNIVERSITY</b></p>
 <p><b>ROOSEVELT UNIVERSITY</b>  <small>1945</small></p>	 <p><b>Student Organization of North America</b></p>	 <p><small>UNIVERSITAS IN SERVITIO DOMINI</small>  <b>Universidad Monterrey</b></p>
 <p><small>LA VERDAD NOS HARA LIBRES</small>  <b>UNIVERSIDAD IBEROAMERICANA</b>  <small>CIUDAD DE MÉXICO</small></p>	 <p><b>UPAEP</b></p>	 <p><b>OBSERVATOIRE DES AMÉRIQUES</b></p>
 <p><b>UNIVERSITY OF DELAWARE</b></p>	 <p><b>CAMPUS SAINT-JEAN</b>  <small>UNIVERSITY OF ALBERTA</small></p>	 <p><b>UCIrvine</b>  <small>UNIVERSITY OF CALIFORNIA, IRVINE</small></p>

Our co-sponsors, partners and collaborators' generous contributions and precious support have allowed the Triumvirate to materialize. We thank them for this and would like to add that their assistance will permit many young North Americans to engage themselves more, becoming active and responsible citizens.

❖❖ Co-sponsors ❖❖



❖❖ Partners ❖❖

❖ Embassy of the United States of America in Canada



❖ International Development Research Center



❖ Gouvernement du Québec - Ministère des Relations internationales



❖ Office Québec-Amériques pour la jeunesse



❖❖ Collaborator ❖❖



## ❖❖ Triumvirate – Schedule ❖❖

	<b>Sunday May 20</b>	<b>Monday May 21 IDB</b>	<b>Tuesday May 22 American University</b>	<b>Wednesday May 23 American University</b>	<b>Thursday May 24 IDB</b>	<b>Friday May 25 IDB</b>
<b>9:00-10:00</b>		NAFI Information session  EVI Conference Center Auditorium  1330 New York Avenue A3 (basement) level	Caucus per country  Ward Building Terrace Level  USA : room 3 Canada: room 4 México: room 5	Caucus per country  Ward Building Terrace Level  USA : room 3 Canada: room 4 México: room 5	Caucus per country 1330 New York Avenue  USA: EVI Conference Center Auditorium A3 (basement) level  Canada: CR2 A México: CR2 B (2 <sup>nd</sup> floor, IDB conference center)	Caucus per country 1330 New York Avenue  USA: EVI Conference Center Auditorium A3 (basement) level  Canada: CR2 A México: CR2 B (2 <sup>nd</sup> floor, IDB conference center)
<b>10:00-11:00</b>						
<b>11:00-1:00</b>		Caucus per country 1330 New York Avenue  USA: EVI Conference Center Auditorium A3 (basement) level Canada: CR2 A México: CR2 B (2 <sup>nd</sup> floor, IDB conference center)	4 political commissions  Ward Building Terrace Level  HT: room 3 CU: room 4 TEL: room 5 WM : room 6	4 political commissions  Ward Building Terrace Level  HT: room 3 CU: room 4 TEL: room 5 WM : room 6	Plenary session Presentation of the commissions' resolutions  EVI Conference Center Auditorium 1330 New York Avenue	Plenary session Votes on the final resolutions  EVI Conference Center 1330 New York Avenue
<b>Lunch 1:00-2:30</b>	Arrival of participants	Lunch Conference with President Luis Alberto Moreno, Inter-American Development Bank  Las Americas Dining Room 7 <sup>th</sup> floor of the 1300 New York Avenue Main building	Lunch Conference with Dr. Roy B. Norton, Congressional, Public & Intergovern. Relations Minister, Canadian Embassy and Amb. Julian Ventura, Deputy Chief of Mission, Mexican Embassy  Butler Board Room Hallway	Lunch Conference with Robert A. Pastor, Ph.D. Director of the Center for North American Studies, American University  Butler Board Room Hallway	Lunch Conference with Eric Marquis, Director of the Québec Government Office in Washington, D.C.  Las Americas Dining Room 7 <sup>th</sup> floor of the 1300 New York Avenue Main building	Lunch at Las Americas Dining Room 7 <sup>th</sup> floor of the 1300 New York Avenue main building  Followed by a presentation of Alex Quinto students artwork
<b>2:30-3:00</b>		Election of political commission presidents  CU and TEL.: EVI Conference Center Auditorium A3 (basement level)	Press conference (2:30 – 2:50)  4 political commissions Ward Building Terrace Level	Press conference (2:30 – 2:50)  4 political commissions Ward Building Terrace Level	Information session on procedures  EVI Conference Center Auditorium Location: 1330 New York Avenue A3 (basement) level	Plenary session Current events debate  Award Ceremony  EVI Conference Center Auditorium 1330 New York Avenue A3 (basement) level
<b>3:00-3:30</b>		HT: CR2 A WM: CR2 B (2 <sup>nd</sup> floor of the IDB conference center)	HT: room 3 CU: room 4 TEL: room 5 WM : room 6	HT: room 3 CU: room 4 TEL: room 5 WM : room 6	Press conference (3:00 – 3:20)  Lobbying USA: EVI Conference Center Auditorium A3 (basement) level Canada : CR2 A	
<b>3:30-4:30</b>	City Tour	Plenary session				

<b>4:30-6:00</b>	3:30 – 6:00 Participant registration 6:30 – 8:30	EVI Conference Center Auditorium			México : CR2B	
<b>6:00-Evening</b>	Welcoming Cocktail with Dr. Stephen Blank, Chair of NAFI's Board of Directors, Location: School of International Service (7:30 to 8:30)	Dinner	Dinner The North American Marketplace Forum (optional) 7:00 to 8:30	Dinner	Dinner	Visit around the Capitol Complex (optional)  Dinner

## ❖❖ Rules to be followed at AU and the IDB ❖❖

1. Your identification tags should be visible at all times. You need these tags to be admitted into the AU and IDB conference rooms. Have a picture id with you at all times.
2. You are responsible for any damage caused to the equipment that will be made available to you in AU as well as in the IDB.
3. Smoking is not permitted inside the buildings.
4. No food or drinks are permitted inside the AU and IDB conference rooms.
5. Participants must be appropriately dressed in the conference rooms (business attire).
6. No cellular phones are allowed in the IDB.
7. Report any lost or found items to AU and IDB Security.
8. Please be on time!
9. Please refer to American University's Code of Conduct for Residence regulations.

## ❖❖ Introduction to the Draft Resolutions ❖❖

### PROYECTO DE RESOLUCIÓN SOBRE LA GESTIÓN DEL AGUA LIMÍTROFE

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*Considerando que los recursos hídricos son inherentes al ser humano e indispensables al progreso social y económico de las sociedades;*

*Deseando proceder por el bienestar y la prosperidad de los ciudadanos de América del Norte;*

*Deseosos de que los Estados de América del Norte contribuyan al logro de los objetivos fijados en el marco de la declaración del Milenio de la Organización de Naciones Unidas ;*

*Inspirados en la declaración de la ONU, la cual reconoce el derecho al agua potable y al saneamiento;*

*Conscientes que los niveles de consumo del agua en América del Norte son de los más elevados a nivel mundial;*

*Sabiendo que las intervenciones de un Estado en materia ambiental pueden impactar el equilibrio del medio ambiental del Estado vecino;*

*Reconociendo la heterogénea distribución de los recursos hídricos, así como los desafíos que algunas regiones de América del Norte deben enfrentar para satisfacer las necesidades de uso y goce del agua;...*

### DRAFT RESOLUTION ON HUMAN TRAFFICKING

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*Realizing the scope and magnitude of human trafficking, particularly in North America;*

*Reaffirming North America's desire to ban all types of slavery, sexual or labour related;*

*Considering the violation of women, men and more particularly children's rights;*

*Convinced that all individuals implicated in the organization and exploitation of human trafficking must be severely punished;*

*Joining the universal fight against human trafficking and considering that a North American approach is necessary;*

*Considering that the United States of Mexico, the United States of America and Canada have signed and ratified the Protocol to Prevent, Suppress and Punish Trafficking in Persons, Especially Women and Children;*

*Reaffirming North America's commitment to the implementation and respect of fundamental human rights;...*

## PROYECTO DE RESOLUCIÓN COMISIÓN SOBRE LAS TELECOMUNICACIONES EN NORTEAMÉRICA

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*Considerando la evolución de las telecomunicaciones como un elemento clave para el desarrollo económico de América del Norte;*

*Habiendo observado ciertas dificultades económicas, sociales y tecnológicas, en la actual situación de las telecomunicaciones norteamericanas que retrasan el progreso de las naciones de la región;*

*Conscientes de la necesidad de tomar medidas para hacer de las telecomunicaciones norteamericanas las más avanzadas del mundo;*

*Contemplando el acceso a las nuevas tecnologías de la información y la comunicación como un derecho de los ciudadanos de la región;*

*Convencidos de la correlación positiva existente entre la evolución de las telecomunicaciones norteamericanas y los progresos en la integración de las sociedades de la región; ...*

## DRAFT RESOLUTION ON THE ESTABLISHMENT OF A NORTH AMERICAN COMMON EXTERNAL TARIFF

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In the spirit of trade liberalization, freedom and prosperity, the present draft resolution aims to establish a Common External Tariff in North America.

A North American Common External Tariff (NACET) will allow the elimination of the Rules of Origin necessary under the NAFTA framework. Rules of Origin considerably restrain trade and prevent Nations from maximizing their economic development and competitiveness. These rules put considerable financial and administrative burden on the private sector and consumers, preventing the North American partnership to fully achieve its potential. Rules of Origin also drain considerable resources from States who need to put in place an important administrative and legal framework to ensure their application.

By affecting the free flow of goods between Canada, the United States and Mexico, Rules of Origin dispel the harmonization of the North American industrial configuration and disallow the optimization of our Nations' economic potential. The removal of Rules of Origin is hence essential to the prosperity and welfare of the North American continent.

In the wake of the terrorist attacks of September 11, 2001, however, free circulation of goods and national border security became even more interdependent and more essential components of North America's prosperity. Therefore, implementing measures to free trade and integrate our Nation's economies without jeopardizing their sovereignty and security has become a major objective in the continuing process of North American integration.

The legislators of Canada, the United States and Mexico, deeply convinced that prosperity and wealth will flourish in our societies through further economic integration in North America, are committed to implementing the measures in response to the aforementioned challenges...

## ❖❖ For their essential contribution ❖❖

NAFI would like to thank the people who believed in, supported and invested themselves in this cutting edge adventure. The following list, although incomplete, shows that this project is a group effort.

- Our thanks to Dr. Robert A. Pastor for his support, for having American university co-host the event as well as for having allowed NAFI to benefit from the collaboration with the *Center for North American Studies* team.
- Our thanks to James McHugh, Anthony S. Elmo and Maria Pahigiannis of the *Center for North American Studies* for their dedication, efforts and energy in the logistic organization of the event in AU.
- For having welcomed the Triumvirate to the Inter-American Development Bank, thank you President Luis Alberto Moreno. We also thank Hiroko Miyakawa, Patricia Vecchio, Rita Boren, Paula Gutierrez and the IDB team for their dedication and support.
- We thank the advisors, who have accepted to support and help the delegates during their research and work: Stephen Blank, Julieta Alejandra Yañez, Luis Guillermo Colin, Jaime Echávarri, Alex Quinto, Jorge Rave, Stephanie Black León, Alexis Herrera, Marc Esteve i del Valle and Luzma Nava.
- Thank you to Alex Quinto for giving the Triumvirate a touch of originality, by asking his design students to elaborate and create art inspired by the simulation's themes.
- Thank you Céline Roche-Crespo, Luzma Nava, Marc Esteve i del Valle and Livia Mello for having elaborated the work documents and the draft resolutions presenting the four debated themes.
- A special thanks to Marlon Brown for accepting to chair the assembly of the Triumvirate and for giving the delegates a tour of Washington DC.
- Also a thank you to Mme Paola Limón for accepting the role of Deputy speaker to the assembly of the Triumvirate
- For their translating services: Mme Céline Roche-Crespo, Mme Luzma Nava and M. Akram Saidy.
- A thousand thanks to NAFI's team for their professionalism, rigor and enthusiasm. A special thanks to Mrs. Céline Roche-Crespo for her brilliant coordination and determination in the organization of the third Triumvirate. Thank you to Ms. Luzma Nava, who elaborated documents faster than her own shadow. Thank you to Alberto González who has monitored the online projects, and to Alejandra Pérez for her support to the partners.

**\* Participants list \***

Legislative entity	Country-State	Name	email	Status	Commission	Room number
Federal congress	Mexico - 1	Blanca Ibanez	<a href="mailto:blanca.ibanez@baruch.cuny.edu">blanca.ibanez@baruch.cuny.edu</a>	Legislator	Human traffic	346
Federal congress	Mexico - 2	Cledwyn Michael Cledwyn Jones	<a href="mailto:cledwyn@asu.edu">cledwyn@asu.edu</a>	Legislator	Customs Union	353
Federal congress	Mexico - 3	Frank Flores	<a href="mailto:frank@radi.com">frank@radi.com</a>	Legislator	Telecomm.	362
Federal congress	Mexico - 4	Dorian Key	<a href="mailto:dkeymadd@vianorpy@gmail.com">dkeymadd@vianorpy@gmail.com</a>	Legislator	Customs Union	8
Federal congress	Mexico - 5	Kathleen Welvers	<a href="mailto:kwelvers@web.de">kwelvers@web.de</a>	Legislator	Human traffic	346
Federal congress	Mexico-6	Wiedler Lorianne	<a href="mailto:lorianne@yahoo.com">lorianne@yahoo.com</a>	Legislator	Water management	347
Federal congress	Mexico-7	Carla Rodriguez-Gonzalez	<a href="mailto:carla87490@hotmail.com">carla87490@hotmail.com</a>	Legislator	Telecomm.	8
Federal congress	Mexico-8	José Rodriguez	<a href="mailto:cubbes45@emtn.com">cubbes45@emtn.com</a>	Legislator	Human traffic	335
Federal congress	Mexico-9	Gerardo E. Rodriguez	<a href="mailto:rodriguez@emtn.com">rodriguez@emtn.com</a>	Legislator	Telecomm.	8
Mexican State	Estado de México - 2	Eleonore Bernier-Hamel	<a href="mailto:eleonore_bh@hotmail.com">eleonore_bh@hotmail.com</a>	Legislator	Customs Union	331
Mexican State	Chihuahua	César Fernandez	<a href="mailto:cesar.fernandez@umontreal.ca">cesar.fernandez@umontreal.ca</a>	Legislator	Water management	344
Mexican State	Baja California Norte	Louis Philippe Jannard	<a href="mailto:louis-philippe.jannard@umontreal.ca">louis-philippe.jannard@umontreal.ca</a>	Legislator	Human traffic	341
Mexican State	Nuevo Leon	Lampros Stougiannos	<a href="mailto:lstougiannos@gmail.com">lstougiannos@gmail.com</a>	Legislator	Customs Union	344
Mexican State	Coahuila	Ibtissam Saadi	<a href="mailto:smis10708@hotmail.com">smis10708@hotmail.com</a>	Legislator	Human traffic	328
Mexican State	Sonora	Akram Saïdy	<a href="mailto:akramsaidy@yahoo.ca">akramsaidy@yahoo.ca</a>	Legislator	Human traffic	361
Mexican State	Districto Federal (DF)	Alondra Gonzalez Hernandez	<a href="mailto:alondra.gonzalez@umontreal.ca">alondra.gonzalez@umontreal.ca</a>	Legislator	Telecomm.	348
Mexican State	Estado de México - 1	Imène Nessrine Benyounes	<a href="mailto:imene_benyounes@hotmail.com">imene_benyounes@hotmail.com</a>	Legislator	Telecomm.	328
Mexican State	Mexico-11	Marlon Brown	<a href="mailto:mibrown@udel.edu">mibrown@udel.edu</a>	Speaker		362
Federal parliament	Canada-1	Ana Dominguez	<a href="mailto:anittadp@gmail.com">anittadp@gmail.com</a>	Legislator	Human traffic	355
Federal parliament	Canada-2	Pablo Villarreal	<a href="mailto:pablovillarreal85@hotmail.com">pablovillarreal85@hotmail.com</a>	Legislator	Water management	372
Federal parliament	Canada-3	Raul Gutierrez	<a href="mailto:baamos_0324@hotmail.com">baamos_0324@hotmail.com</a>	Legislator	Telecomm.	373
Federal parliament	Canada-4	Mariana Martinez Maldonado	<a href="mailto:marianamartinez@alumna.uala.mx">marianamartinez@alumna.uala.mx</a>	Legislator	Human traffic	360
Federal parliament	Canada-5	Fernando Mayer De Leeuw	<a href="mailto:fermayer@hotmail.com">fermayer@hotmail.com</a>	Legislator	Customs Union	366
Federal parliament	Canada-6	Paul Brewer del Mazo	<a href="mailto:paul.del_mazo@hotmail.com">paul.del_mazo@hotmail.com</a>	Legislator	Telecomm.	361
Federal parliament	Canada-7	Miriam Vega Ortiz	<a href="mailto:miriamv@gmail.com">miriamv@gmail.com</a>	Legislator	Telecomm.	333
Federal parliament	Canada-8	Patricia Sotomayor	<a href="mailto:sotomayor13@hotmail.com">sotomayor13@hotmail.com</a>	Legislator	Customs Union	354
Federal parliament	Canada-9	Mayra Alejandra Bocanegra Bayardo	<a href="mailto:mayra_boca@hotmail.com">mayra_boca@hotmail.com</a>	Legislator	Water management	350
Canadian province	Alberta	Luis Sanchez	<a href="mailto:sanchez@ozarks.edu">sanchez@ozarks.edu</a>	Legislator	Customs Union	
Canadian province	British Columbia	Miriam Juarez Mendez	<a href="mailto:mairim60@hotmail.com">mairim60@hotmail.com</a>	Legislator	Water management	350
Canadian province	Quebec	Diego Bustamante Gil	<a href="mailto:ic.bustamante@gmail.com">ic.bustamante@gmail.com</a>	Legislator	Telecomm.	332
Canadian province	New Brunswick	Samatha Sotomayor	<a href="mailto:luis.sam@gmail.com">luis.sam@gmail.com</a>	Legislator	Customs Union	354
Canadian province	Ontario - 1	Mireille de los Angeles Castañeda Rosales	<a href="mailto:mirel_13@hotmail.com">mirel_13@hotmail.com</a>	Legislator	Water management	336
Canadian province	Ontario - 2	Alejandro Praga Ayala	<a href="mailto:alejandropraga@itesm.mx">alejandropraga@itesm.mx</a>	Legislator	Human traffic	353
Canadian province	Saskatchewan	Damian Laris Garcia de Alba	<a href="mailto:lariisdamian@hotmail.com">lariisdamian@hotmail.com</a>	Legislator	Telecomm.	373
Canadian province	Nova Scotia	David Alejandro Rivera Castro	<a href="mailto:A0110158@itesm.mx">A0110158@itesm.mx</a>	Legislator	Telecomm.	341
Canadian province	Northwest territories	Antonio Sarihana	<a href="mailto:auntyco@aol.com">auntyco@aol.com</a>	Legislator	Water management	367
Canadian province	Yukon	Maria Luz Martinez González	<a href="mailto:A01101534@itesm.mx">A01101534@itesm.mx</a>	Legislator	Water management	336
Federal congress	USA- 1	Gala Tercero	<a href="mailto:gala_tercerot@hotmail.com">gala_tercerot@hotmail.com</a>	Legislator	Telecomm.	359
Federal congress	USA- 2	Sergio Hinostroza	<a href="mailto:serchangel11@yahoo.es">serchangel11@yahoo.es</a>	Legislator	Human traffic	365
Federal congress	USA- 3	Angel Rubicell Morales López	<a href="mailto:arm00@yahoo.com.mx">arm00@yahoo.com.mx</a>	Legislator	Customs Union	368
Federal congress	USA- 4	Brenda Tames	<a href="mailto:brendis76@hotmail.com">brendis76@hotmail.com</a>	Legislator	Human traffic	356
Federal congress	USA- 5	Margarita Beltran	<a href="mailto:margaritabeltran@hotmail.com">margaritabeltran@hotmail.com</a>	Legislator	Telecomm.	356
Federal congress	USA- 6	Martha Graciela Sandoval Alvarado	<a href="mailto:msandoval7@gmail.com">msandoval7@gmail.com</a>	Legislator	Customs Union	357
Federal congress	USA-7	Patricia Fernandez Guajardo	<a href="mailto:natvfernandez@gmail.com">natvfernandez@gmail.com</a>	Legislator	Water management	357
Federal congress	USA-8	Laura Amalia Garza Martínez	<a href="mailto:laura.amalia@gmail.com">laura.amalia@gmail.com</a>	Legislator	Telecomm.	358
Federal congress	USA- 9	Georgina De La Fuente	<a href="mailto:georgina.delafuente@yahoo.com">georgina.delafuente@yahoo.com</a>	Legislator	Customs Union	358
Federal congress	USA- 10	Paola Limon	<a href="mailto:paola.limon@gmail.com">paola.limon@gmail.com</a>	Deputy Speaker	Human traffic	359
Federal congress	USA- 11	Guajardo Recio	<a href="mailto:recio.quillermo14@gmail.com">recio.quillermo14@gmail.com</a>	Legislator	Water management	370
Federal congress	USA-12	Karina Belen Blas Rodriguez	<a href="mailto:A00460144@itesm.mx">A00460144@itesm.mx</a>	Legislator	Human traffic	348
Federal congress	USA-13	Montserrat González	<a href="mailto:A00460309@itesm.mx">A00460309@itesm.mx</a>	Legislator	Human traffic	349
Federal congress	USA- 14	Rogelio Calderón	<a href="mailto:locarod@hotmail.com">locarod@hotmail.com</a>	Legislator	Telecomm.	365
Federal congress	USA- 15	Samuel Molina Ramirez	<a href="mailto:jin_57@hotmail.com">jin_57@hotmail.com</a>	Legislator	Water management	343
US State	New Mexico	Annie Thériault	<a href="mailto:annetheriault@yahoo.ca">annetheriault@yahoo.ca</a>	Legislator	Human traffic	330
US State	California - 1	Véronique Talbot	<a href="mailto:v.talbot@sympatico.ca">v.talbot@sympatico.ca</a>	Legislator	Human traffic	330
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US State	California - 3	François Séguin	<a href="mailto:sequin@gmail.com">sequin@gmail.com</a>	Legislator	Customs Union	369
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Christine Fréchette	Canada caucus
Celine Roche	Triumvirate Coordinator



*The Triumvirate is a truly commendable initiative,  
and one of that promises to build understanding among the 'successor generations'  
of our two countries and Mexico”*

*David H. Wilkins  
Ambassador of the United States of America to Canada*



*On Monday I was thinking as an American;  
on Wednesday, as a Mexican  
and on Friday, as a North American.*

*José Rodríguez  
Arizona University  
2006 Triumvirate delegate representing Mexico*



*The North America vision you want, must not have limits.  
The purpose is to go beyond everything that stops societies' progress.  
The aim is to establish cooperation and shared responsibility between our three nations.*

*Senador Enrique Jackson  
Presidente de la Comisión permanente del Congreso Mexicano*

